

PPP projects investment and management in Russia and the CIS countries infrastructure sectors



About TRANSPROEKT Group

Non-governmental Development Institute "TRANSPROEKT" (TRANSPROEKT Group) heads the group of companies, attracting and managing investments in integrated and sustainable development of territories, key infrastructure "growth points" through the active use of public-private partnership (PPP) since 2006.



TRANSPROEKT Group uses a full-cycle divisional structure, where the activities of specialized companies begin with venture financing in the territorial marketing and feasibility study, structuring and "launching" of viable project initiatives, and ends with the role of a concessionaire, private partner or management company and long-term investments jointly with state or municipal authorities in priority public infrastructure facilities.

The project portfolio of TRANSPROEKT Group includes the largest infrastructure facilities in Russia and CIS countries with their budgetary allocations and private investments exceeding \$100 bln.



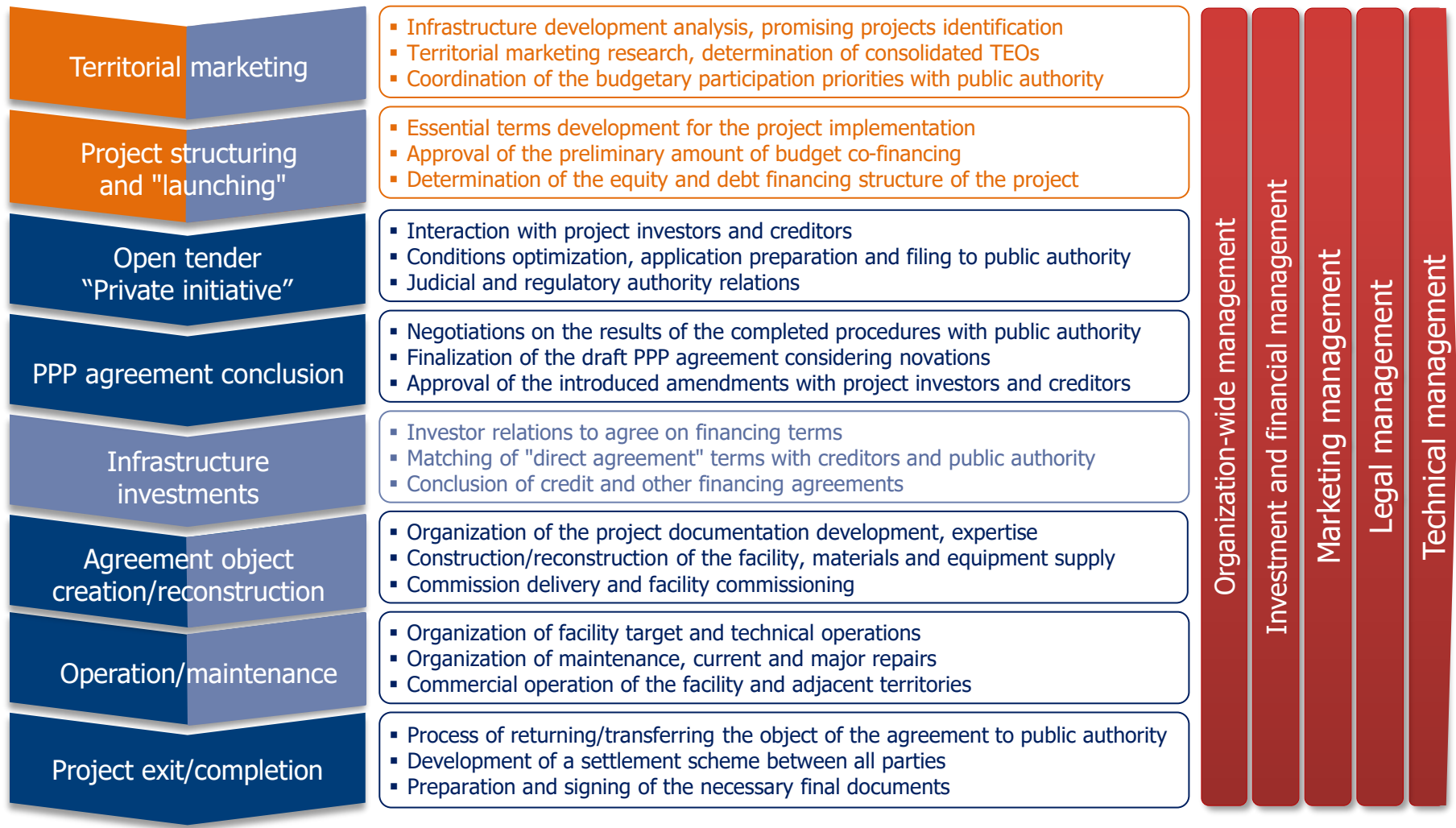
Our key activities



- Entering into the concessionaire's capital or a private partner, incl. through the buyout of distressed assets
- Project management at all stages of the life cycle
- Organization of work with federal executive authorities or regional executive authorities
- Provision of owners' equity
- Fund raising from credit institutions
- Involvement of government funding
- Strategic planning documents development
- Comprehensive infrastructure development planning
- Marketing research



Key areas synergy at the lifecycle stages is the basis for the effective implementation of our projects



● *Public-private partnership*
 ● *Infrastructure investments*
 ● *Territory development*



Integrated Territorial Development



Network of oil refineries and petrochemical plants Primorsky region



Initiator

Rosneft Oil Company PJSC
Eastern Petrochemical Company JSC

Essential conditions

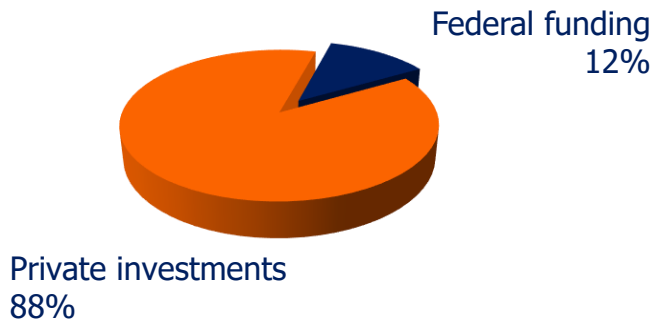
Total investment – \$20 bln
Term of agreement – 49 yrs
Oil refining capacity – 12 mln tons per year
Petrochemical product refining capacity – 3.4 mln tons per year

Brief summary

A comprehensive project which includes establishment of the following facilities:

1. Reconstruction of the Kuznetsovo station of the Far East Railroad and construction of an off-site access railway track.
2. Construction of a sea terminal in Vostok Bay.
3. Reconstruction of Nakhodka groundwater intake and reconstruction of water supply networks and facilities of Nakhodka groundwater intake.
4. Construction of the highway "Access to the city of Nakhodka from the "Artem-Nakhodka-Vostochny port"-highway in the Primorsky region".
5. Construction of oil and gas pipeline facilities.
6. Engineering preparation of the territory and flood protection.
7. Construction of social infrastructure (public health, housing stock).

Financing structure



Murmansk transport hub Murmansk region



Initiator

Ministry of Transport of the Russian Federation
Rostransmodernizatsiya FTI

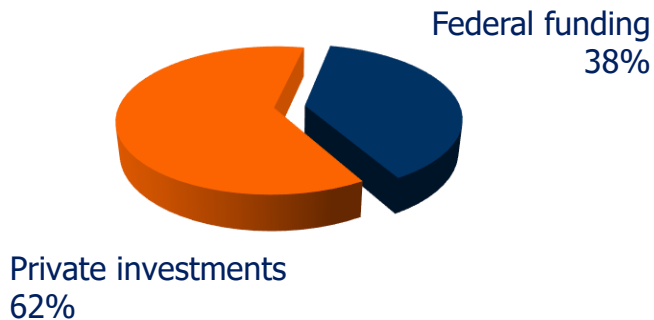
Essential conditions

Total investment – \$2.5 bln
Term of agreement – 49 yrs
Cargo turnover – 70 mln tons per year

Brief summary

1. Construction and reconstruction of port infrastructure facilities on the shore of the Kola Bay, including the construction of terminals on the west coast for transshipment of coal, oil and oil products; construction of a container terminal on the east coast, reconstruction of a coal terminal.
2. Construction of production and port facilities on the western and eastern shores of the Kola Bay within the hydrocarbon field development on Arctic Shelf. Establishment of a free economic zone.
3. Development of the railway infrastructure, including construction of the “Vykhodnoy – Lavna”-railway spur and ten stations and parks.
4. Development of highway infrastructure, including that of Murmansk road network and reconstruction of the “Kola”-highway.

Financing structure



Novorossiysk transport hub Krasnodar region



Initiator

Ministry of Transport of the Russian Federation
Rostransmodernizatsiya FTI

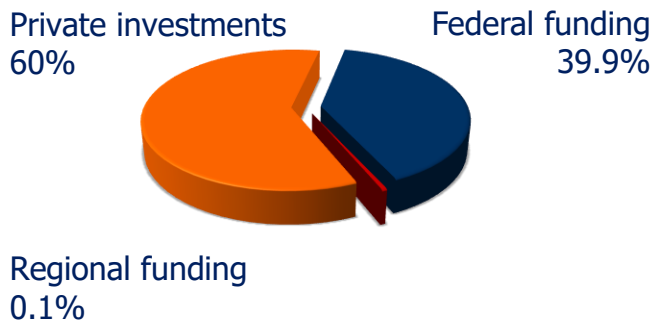
Essential conditions

Total investment – \$3.4 bln
Term of agreement – 49 yrs
Cargo turnover – 100 mln tons per year

Brief summary

1. Construction of railroad infrastructure facilities: railway station in the area of the 9th km - turnout of the North-Caucasian Railway, railway yards, development of Novorossiysk railway station of the North-Caucasian Railway.
2. Construction of port infrastructure facilities: two grain terminals, a container terminal on the territory of Lesnoy port, a container and a grain terminal at the Southeast Cargo Handling Area, a container terminal on the territory of Novorossiysk Shiprepair Yard JSC and the East Cargo Handling Area, a fuel-oil and a timber terminals, terminals for transshipment of light oil products, alumina and liquid sulfur, Sheskhari-crude oil area, bunkering facilities.
3. Construction of road infrastructure facilities: a highway, car overpass and a highway juncture.

Financing structure



Logistics & Industrial Parks



Customs and logistics complex Kyrgyz Republic



Initiator

State Customs Service under the Government of the Kyrgyz Republic

Essential conditions

Total investment – \$30 mln

Term of agreement – 25 yrs

Capacity – 365 thous tons per day

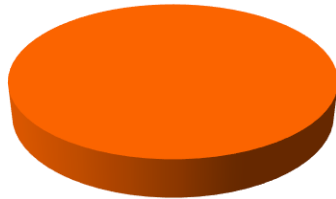
Complex area – 30 000 m²

Brief summary

The project includes construction and operation of a customs and logistics complex in At-Bashy district, Naryn region of the Kyrgyz Republic, funded by a private partner. Customs and logistics complex consists of two separate components: customs and commercial ones. The customs component includes the facilities where the public functions involving customs clearance and customs control of goods are performed. The customs component as well as development of the customs and logistics complex are based on temporary storage warehouses where the customs authority (the customs post) is located. The commercial component is designed for transportation, storage and other related services for commercial and transportation operations, including the international ones.

Financing structure

Private investments
100%



Dmitrovsk interregional multimodal logistics center Moscow region



Initiator

Ministry of Transport of the Russian Federation
Rostransmodernizatsiya FTI

Essential conditions

Total investment – \$181.2 mln

Term of agreement – 49 yrs

Cargo turnover – 6 mln tons per year

Brief summary

1. Construction of railway infrastructure facilities. Development of Kanalstroy railway station, construction of non-public railway tracks, intra-port railway lines.
2. Construction of port infrastructure facilities, terminals: a warehouse with cooling system, general and rear warehouses for general and bulk cargoes, berths № 1-9; hydrotechnical facilities of the port's operational water area, berthing fronts (berths № 1-9), a raid for the sailing of ships of the transit fleet; bank protection.
3. Construction of highway infrastructure, internal and access roads
4. Construction of other facilities, utility infrastructure, general port facilities.

Financing structure

Federal funding
45%



Private investments
55%



Sviyazhsk interregional multimodal logistics center Republic of Tatarstan



Initiator

Ministry of Transport of the Russian Federation
Rostransmodernizatsiya FTI

Essential conditions

Total investment – \$328.7 mln
Term of agreement – 49 yrs
Cargo turnover – 20 mln tons per year

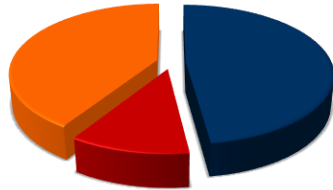
Brief summary

1. Construction of railway infrastructure facilities, reconstruction of the railway junctions adjacent to the center and construction of the access railway.
2. Construction of port infrastructure facilities, construction of a container terminal, bulk cargoes; berths; water area and approach channel of the river port.
3. Construction of highway infrastructure facilities, a two-level road junction and a highway from M7 highway to the river port.
4. Construction of other facilities, a customs post, energy facilities, transport and communications facilities, external engineering networks, water complex facilities, railway and automotive service complex.

Financing structure

Private investments
41%

Federal funding
48%



Regional funding
11%



Infrastructure of the «Safe City»



Traffic safety monitoring system Moscow region



Initiator

MVC GROUP LLC

Essential conditions

Total investment – \$80.3 mln

Term of agreement – 12 yrs

Photo-video recording cameras – 1 055 pcs

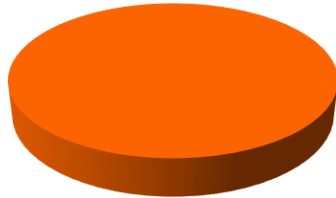
CCTV camera – 778 pcs

Brief summary

The project provides for construction and operation of traffic safety monitoring system consisting of road network arrangement - fixed and movable photo and video complex, data processing center, technologically interconnected intangible assets and other equipment. Concessionaire is to equip the data processing center with the necessary server hardware, utility networks and systems as well as with the software for the information collection, processing and storage. The project is to be implemented gradually: the 1st stage includes construction of the data processing center, traffic control stations equipped with fixed and movable photo and video complexes to capture traffic violation, the 2nd stage includes implementation of the video surveillance system to monitor railway crossing violations.

Financing structure

Private investments
100%



«Safe City» program complex Republic of Dagestan



Initiator

AZIMUT JSC

Essential conditions

Total investment – \$23.3 mln

Term of agreement – 11.5 yrs

Photo-video recording cameras – 102 pcs

Monitoring center – 3 200 m²

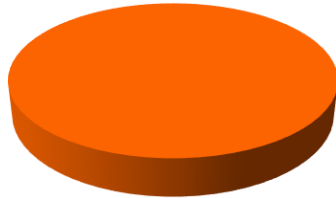
Brief summary

Under this project the private investor is to provide at its own expense the road equipment that includes movable and immovable property working in automatic mode, special technical devices with photo and video recording functions to capture traffic violation, to construct a building of the Single Rapid Response Center with the installed equipment that is necessary for operation of the photo- and video recording of traffic violation as well as to provide movable property intended for functioning of the «Safe City» program complex. The total area of the Single Rapid Response Center: at least 3 200 m², number of floors: 6 (six) including the ground floor.

Financing structure

Private investments

100%



Complex traffic safety system Volgograd region



Initiator

Rostelecom PJSC
AT Service LLC

Essential conditions

Total investment – \$102.3 mln
Term of agreement – 12 yrs
Photo-video recording cameras – 321 pcs
Weight-checking station – 35 pcs

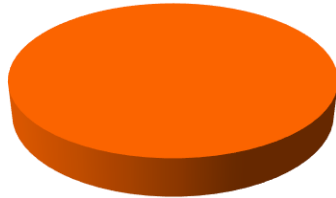
Brief summary

The project includes the creation of a complex traffic safety system to provide video monitoring of traffic, photo and video recording of traffic violation and control of oversize loads transportation on the territory of the Volgograd region. The private investor is to construct a building with the total area of at least 900 m² where the center for traffic monitoring will be located.

Also, the private investor is to deploy server and telecommunications equipment for the system to operate. During the terms of the agreement the private investor is to provide modernization, operation, repair and capital repairs of the facility by the agreement as well as distribution of decisions on the imposition of administrative sanctions to the owners.

Financing structure

Private investments
100%



Transport Infrastructure



Bridge across the river Chusovaya of Perm-Berezniki highway Perm region



Initiator

Vnesheconombank SC
Federal Center of Project Finance PJSC

Essential conditions

Total investment – \$238.3 mln
Term of agreement – 15 yrs
Total bridge length – 3.86 km
Highway category – 1B

Brief summary

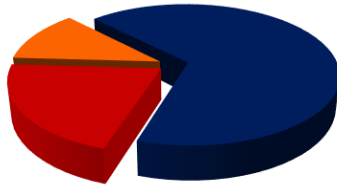
The project provides for the reconstruction of the bridge section across the Chusovaya river of the Perm-Berezniki highway. The project includes:

- reconstruction of existing communications on the approaches to the bridge crossing;
- construction of a new motorway bridge across the Chusovaya river with approaches to it; reconstruction of approaches to the bridge crossing;
- reconstruction of railway overpasses on the left bank of the Chusovaya river 360 meters away from the existing motorway bridge;
- re-laying of a railway section during the reconstruction of railway overpasses; reconstruction of the motorway overpass on the right bank of the Chusovaya river; engineering support of a bridge crossing; repair of the existing motorway bridge across the Chusovaya river.

Financing structure

Private investments
12%

Federal funding
67%



Regional funding
21%



Railway infrastructure SEZ IPT «Togliatti» Samara region



Initiator

Special economic zone of industrial-production type "Togliatti" JSC

Essential conditions

Total investment – \$19.3 mln

Term of agreement – 15 yrs

Railway length – 13 900 m

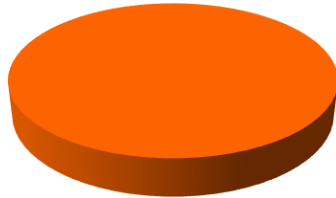
Maximum cargo turnover – 1.39 mln tons per year

Brief summary

The project provides for the railway infrastructure creation necessary to support the activities of the special economic zone of the industrial-production type «Togliatti», the new railway tracks construction to the SEZ «Togliatti» provided for the transportation of residents' cargo to the SEZ «Togliatti» territory. The concessionaire will have to develop design estimate documentation, build the facility and operate it. The agreement object includes connective non-public railway tracks from the Togliatti station of the Kuibyshev Railway to the border of the SEZ «Tolyatti» site and in-site non-public railway tracks located on the SEZ «Tolyatti» site.

Financing structure

Private investments
100%



Dry-cargo area creation of the Taman seaport Krasnodar region



Initiator

Ministry of Transport of the Russian Federation
Rostransmodernizatsiya FTI

Essential conditions

Total investment – \$3.1 bln
Term of agreement – 49 yrs
Cargo turnover – 80 mln tons per year

Brief summary

1. Hydrotechnical facilities construction (including the access channel, the port's operational water areas and roadsteads for anchorages of ships, berths for service fleet vessels), new port complexes for transshipment of coal, grain, and mineral fertilizers, sulfur, steel, containers and other cargo.
2. Construction and reconstruction of railway infrastructure facilities (section of the railway line Vyshesteblievskaya station - Taman-passenger station, section of the railway line Taman-passenger station - eastern entrance of the transport crossing through the Kerch Strait, etc.).
3. Construction of an approach automotive road and interchanges connecting the port with the federal highway M-25.
4. Construction of engineering infrastructure facilities.

Financing structure

Federal funding
33%



Private investments
67%



Public transport



Dzershinsk line of Novosibirsk underground Novosibirsk region



Initiator

Ministry of the Economic Development of the Novosibirsk region

Essential conditions

Total investment – \$351.4 mln

Term of agreement – 8 yrs

Construction length– 3.54 km

Passenger traffic – 22.7 mln per year

Brief summary

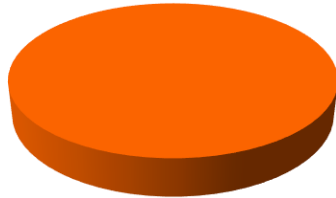
Under the concession agreement it is planned to conduct the extending part of Dzershinsk line of Novosibirsk underground «Zolotaya Niva» to the station «Molodezhnaya» with a two-way connection line in depot «Volochayevka». The project includes construction of the underground line on the elevated part and in the shallow tunnels with the following objects: transport tunnels; tunnel approach constructions; stations complex; elevated section of the rout.

The project envisages construction of the complete infrastructure including utility networks and systems and equipment for exploitation of the new lines and stations.

Financing structure

Private investments

100%



Cableway transport system Moscow city



Initiator

Sports complex «Vorobyovy Gory» LLC

Essential conditions

Total investment – \$71.9 mln

Term of agreement – 25 yrs

Length – 2 300 m

Number of stations – 2 pcs

Brief summary

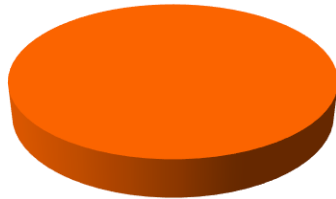
Under the concession agreement it is planned to create a public cableway system with a power-drive station located near the Skhodnenskaya metro station and a return station located near the Rechnoy Vokzal metro station. The cableway station area at the Skhodnenskaya metro station is 3200 m², the cableway station area at the Rechnoy Vokzal metro station is 900 m².

The speed of the cabs is 6 m/s during peak traffic period. Travel time is no more than 7 minutes during peak traffic period and no more than 10 minutes during inter-peak time. The cabins movement interval is not more than 1 minute in peak traffic period, not more than 0,5 minutes in inter-peak time.

Financing structure

Private investments

100%



Passenger travel control system in Krasnodar city Krasnodar region



Initiator

Krasnodar administration

Essential conditions

Total investment – \$8 mln

Term of agreement – 15 yrs

Number of passenger transport vehicles – 700 pcs

Number of local centers – 7 pcs

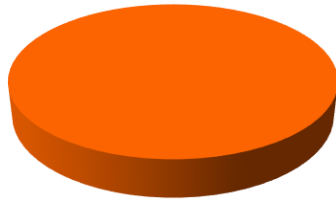
Brief summary

The project provides for the creation of an automated passenger travel control system on ground urban transport and a single data processing center in Krasnodar city. During the term of the agreement two planned replacements of all equipment are provided. The complex is a unified multidisciplinary modular system that includes a wide range of tasks to be solved (increasing the collection of passenger fare, accounting for transport work, automatic collection of passenger traffic data, preparation of initial data for mutual settlements between the budget and carriers for completed trips on preferential cards, etc.). The installation of an automated passenger travel control system is planned for all public transport (buses, trolleybuses, trams).

Financing structure

Private investments

100%



Housing and Public Utilities



Sewerage facilities Sudogodsky district, Vladimir region



Initiator

Administration of municipality «Sudogodsky District»

Essential conditions

Total investment – \$4 mln

Term of agreement – 25 yrs

Capacity of the new treatment facilities – 2 000 m³ per day

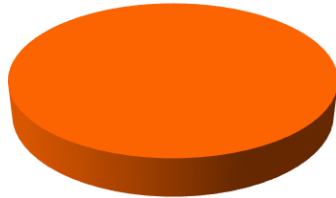
Length of the new networks – 15.5 km

Brief summary

The project includes transmission of water discharge network in five rural settlements of the «Sudogodsky District» municipality, Vladimir region, to a private investor for reconstruction and operation. The private investor at its own expense is to construct treatment facilities, pressure manifolds and networks, operate the property obtained in possession and use from the municipality and provide population with sewerage services during the term of the agreement in accordance with the prices and tariffs set in the Vladimir region.

Financing structure

Private investments
100%



Construction of two sewage sludge processing plants Moscow city



Initiator

GlavPromStroy LLC

Essential conditions

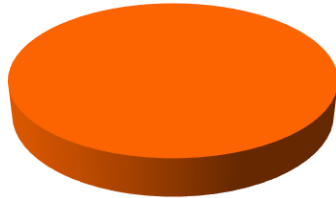
Total investment – \$367.6 mln
Term of agreement – 20.5 yrs
Capacity – 900 thous tons per year
New object – 2 pcs

Brief summary

The project provides for the creation of two wastewater disposal facilities on the territory of the Lyubertsy Wastewater Treatment Plant and the Kuryanovskiy Wastewater Treatment Plant, designed to carry out activities for the treatment of sewage sludge, with a capacity of 500 thousand tons of sludge per year, which will meet the needs of Moscow city in handling mechanically dewatered sludge wastewater. In order to implement the project, the concessionaire will have to carry out the design, construction, operation of facilities, including the implementation of measures for handling sludge: obtaining (formation) of dried sludge from the sludge, its accumulation, transportation (including to cement plants (production)), transfer to third parties, other types of activities for the handling of dried sludge, in accordance with the current legislation.

Financing structure

Private investments
100%



Integrated landfill for waste management of SMW Khanty-Mansi Autonomous Area - Yugra



Initiator

Yugorskaya Industrial Corporation LLC

Essential conditions

Total investment – \$35.5 mln
Term of agreement – 35 yrs
Land plot area – 128 hectares
Capacity – 600 thous tons per year

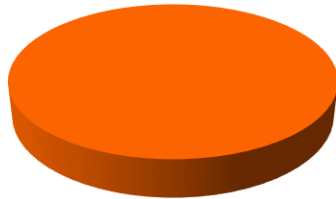
Brief summary

The project is aimed at collecting, accumulating, transporting, processing, disposing, neutralizing, locating solid municipal and industrial waste of 1-5 hazard classes. The project includes the reception of waste from the settlements and municipalities of the Surgut district.

The project also includes safe treatment and disposal of solid municipal waste to an extent of 1,000,000 m³/year (200,000 tons/year); safe treatment and disposal of various groups of industrial wastes to an extent of 250 thousand tons/year; safe treatment and disposal of liquid household waste. The new integrated landfill is to replace the existing one after its expiry date.

Financing structure

Private investments
100%



Public Health Infrastructure



Regional clinical oncologic dispensary Republic of Belarus



Initiator

United Nations Economic Commission for Europe
Ministry of Economy of the Republic of Belarus

Essential conditions

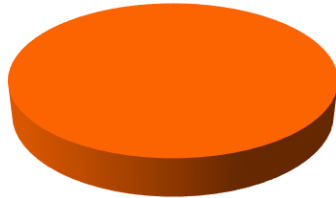
Total investment – \$200 mln
Term of agreement – 30 yrs
Existing building reconstruction – 5 floors, 110 beds
New buildings construction – 7 buildings, 292 beds

Brief summary

The project includes reconstruction of “City Clinical Hospital №3” buildings in Grodno to establish the “Regional Clinical Oncologic Dispensary of Grodno” for 392 places, including reconstruction of the existing buildings and construction of new departments (operational unit, radiotherapy, department of radionuclide diagnostics, isotope therapy, department of morbid anatomy) for the treatment of oncologic patients. The private partner is to carry out reconstruction and construction, maintenance of facilities, including the purchase of medical equipment and its maintenance, and provide additional paid medical services.

Financing structure

Private investments
100%



Vyksa Central District Hospital Nizhny Novgorod region



Initiator

Ministry of Property and Land Relations of the Nizhny Novgorod region

Essential conditions

Total investment – \$96.7 mln

Term of agreement – 15 yrs

Gross building area – 78 000 m²

New buildings construction – 5 buildings

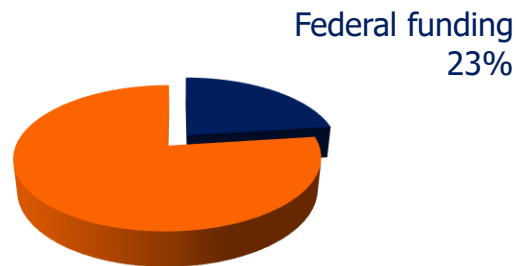
Brief summary

The concession agreement provides for the implementation of the project «Development of the medical cluster "Vyksa – Navashino – Kulebaki – Voznesenskoe" in the Nizhny Novgorod region».

The project includes:

- construction of an obstetrics and gynecology department with a maternity welfare center in Vyksa,
- reconstruction of the released obstetric department of the Vyksa Central District Hospital for a children's polyclinic,
- reconstruction of the infectious diseases department,
- reconstruction of the main building of the Vyksa Central District Hospital,
- patient routing in a cluster,
- provision of medical personnel.

Financing structure



Private investments
77%

Federal funding
23%

Automated clinical diagnostics laboratory Pskov region



Initiator

State Committee on Investment Policy and Economic Development of the Pskov region

Essential conditions

Total investment – \$12.7 mln

Term of agreement – 13 yrs

Number of analysis – up to 2 mln per year

Total area – 350 m²

Brief summary

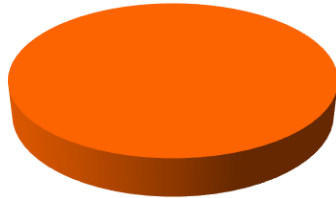
The project provides for construction of the Automated clinical diagnostics laboratory on the basis of the Pskov regional hospital.

The Pskov regional hospital is to transmit to the private partner part of the premises that are meant for the laboratory as well as the existing laboratory equipment for them to be gradually replaced and upgraded with the repair works conducted in the laboratory.

The private investor is to operate the automated clinical diagnostics laboratory organizing laboratory researches in the round-the-clock continuous mode. Laboratory researches will be done within the framework of compulsory medical insurance and will be free of charge for the population.

Financing structure

Private investments
100%



Social Infrastructure



Multifunctional sports complex of Moskovsky town settlement Moscow city



Initiator

Administration of the Moskovsky town settlement

Essential conditions

Total investment – \$49 mln

Term of agreement – 20 yrs

Total area – 74 400 m²

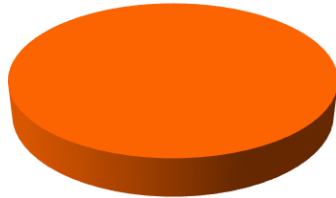
Capacity per shift - 350 people

Brief summary

The project provides for the creation of a multifunctional sports and recreation complex, including the construction of a full-size heated football field with stands for 3000 seats, an indoor football arena with stands for 500 seats, a hockey rink with stands for 500 seats, a figure skating area, an indoor gym for beach sports with stands for 100 seats, two tennis courts with stands for 100 seats, a universal sports complex with stands for 300 seats, etc. Infrastructure facilities for more than 20 sports will be created in total. In addition to the main sports buildings and structures, in order to operate the Project, it will also be necessary to create all engineering infrastructure, internal and external networks of engineering and technical support.

Financing structure

Private investments
100%



Preschool institutions in Minsk region Republic of Belarus



Initiator

United Nations Development Program in the Republic of Belarus
Minsk Regional Executive Committee

Essential conditions

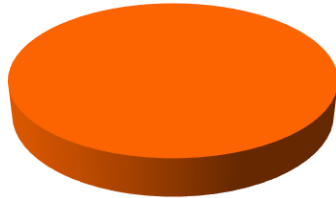
Total investment – \$12.5 mln
Term of agreement – 12 yrs
New objects – 3 pcs
New places – 610 pcs

Brief summary

The project provides for construction and operation of 3 preschool institutions in Minsk region of the Republic of Belarus. The total number of places after the construction of all the preschool institutions facilities will be 610. The private partner will build preschool institutions based on the project documentation submitted by the public partner. Under the project the private investor will construct, operate and provide technical maintenance of all the facilities at its own expense. On the expiry of the agreement the project facilities are be transmitted to the Minsk district. The private investor will be able to provide additional fee-based services non-overlapping with the public education.

Financing structure

Private investments
100%



Preschool institutions in Bishkek Kyrgyz Republic



Initiator

Bishkek City Development Agency

Essential conditions

Total investment – \$13.7 mln

Term of agreement – 15 yrs

New objects – 10 pcs

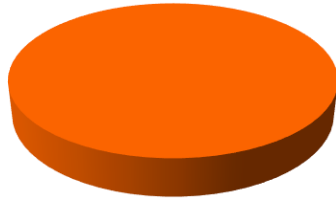
New places – 2 060 pcs

Brief summary

The project provides for the creation and operation of 6 preschool institutions with a capacity of 250 seats and 4 preschool institutions with a capacity of 140 seats in Bishkek. The private partner will have to develop design and estimate documentation, carry out the construction of facilities, maintenance and operation, including ensuring the conduct of educational activities in the field of preschool education, catering, collecting fees from users (parents) for the educational process, providing the educational process with all necessary materials and food. The fee for parents for the child's stay in a preschool institution will be partially compensated from the city budget.

Financing structure

Private investments
100%



Educational and Expert Activities



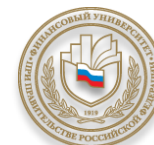
Scientific and Methodical Work with universities

TRANSPROEKT Group in cooperation with leading universities is working for many years to improve, test and introduce practical knowledge into educational methods and teaching technologies based on its own unique experience of "launching" and implementing major PPP projects in key sectors of public infrastructure in Russia and the CIS.

Practice-oriented modules from TRANSPROEKT Groups are used to train investment-oriented managers in the framework of additional education programs Master of Business Administration (MBA), Master of Public Administration (MPA) and Master of Management in leading higher educational institutions:

- Lomonosov Moscow State University (MSU)
- The Russian Academy of National Economy and Public Administration under the President of the Russian Federation (RANEPA)
- Financial University under the Government of the Russian Federation
- National Research University «Higher School of Economics»
- Plekhanov Russian University of Economics

In 2020, TRANSPROEKT Group and the Russian Presidential Academy of National Economy and Public Administration under the President of the Russian Federation concluded a strategic agreement on scientific and educational cooperation for the development of public-private partnership both within the country and abroad.



Regional project teams training

Modern foreign economic challenges require the early "launch" of socially priority infrastructure projects, causing the need for effective work organization not only on the part of investors, but also regional project teams on the side of the public authority. The practical experience of TRANSPROEKT Group in the preparation and implementation of PPP projects has revealed the need to train specialized managers and specialists of the public authority to the level of a "qualified customer" and the subsequent introduction of progressive techniques into the system of regional management processes.

TRANSPROEKT Group conducts educational programs both at the level of national legislative and executive authorities, as well as regional administrations of Russia and CIS countries:



Republic of Belarus



Gomel region



Grodno region



Kyrgyz Republic



Republic of Moldova



Kaluga region



Murmansk region



Pskov region



Ryazan region



Novgorod region

including those organized by the European Union (EU) and the United Nations Development Programme (UNDP), the United Nations Economic Commission for Europe (UNECE).



In 2022, TRANSPROEKT Group signed a strategic agreement with the National Agency for Investment and Privatization of the Republic of Belarus to train regional project teams for pilot PPP projects in key industries.



TRANSPROEKT Group is actively involved in the development of public-private partnerships and improving the investment climate around the world through:

- UNECE Public-Private Partnership Business Advisory Board
- BRICS Business Council Infrastructure Working Group (BRICS)
- Subcommittee for the Elimination of Excessive Barriers in the Sphere of Mutual Trade and Investment Activities of the Advisory Committee for Entrepreneurship of the Eurasian Economic Commission
- Expert group on the development of public and private partnership mechanisms within the Eurasian Economic Union established under the Advisory Committee for Entrepreneurship at the Board of the Eurasian Economic Commission
- Expert Council on Legislative Support of the Development of the Far North Regions, Equal Areas, Far East Areas and the Territories of the Arctic Zone of the Russian Federation

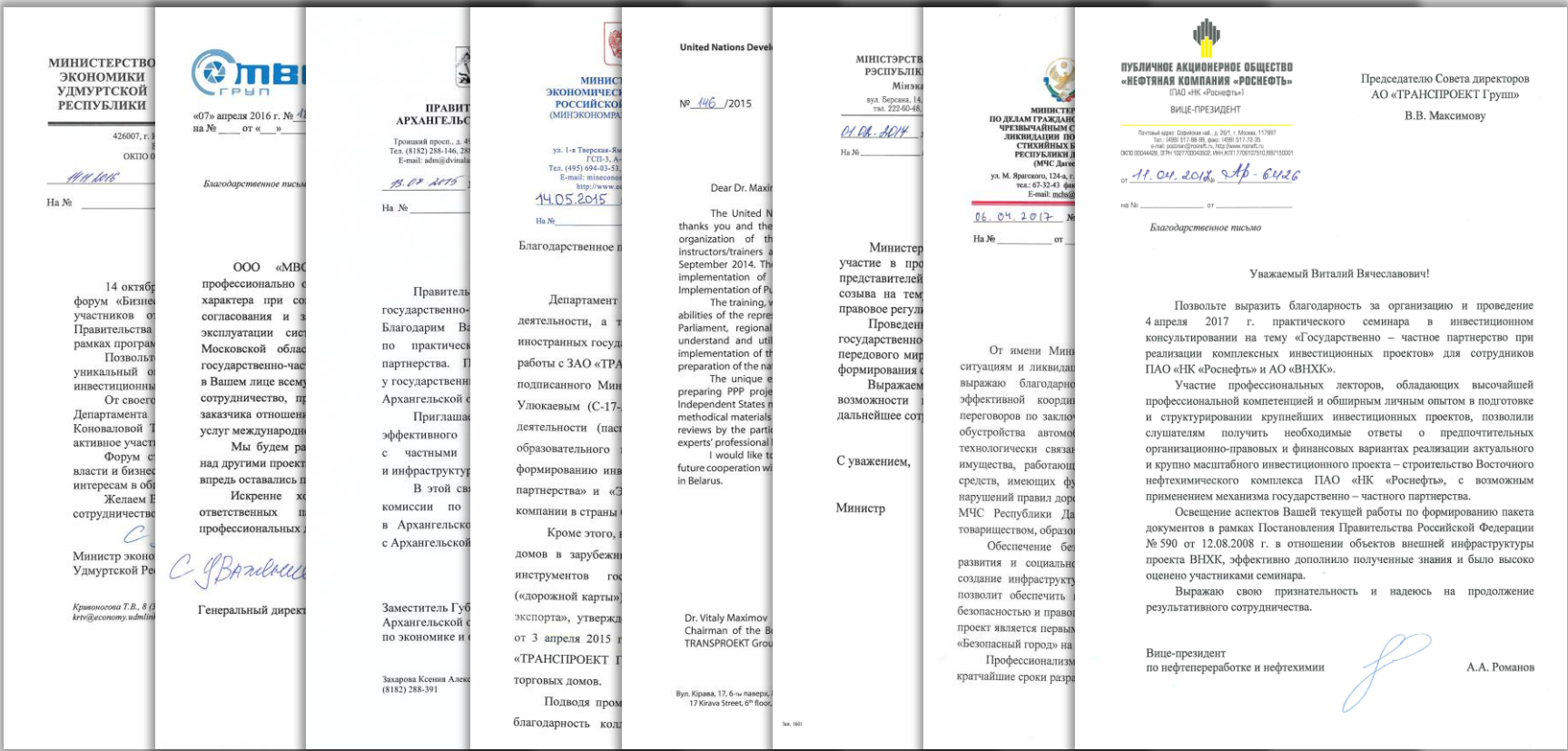
TRANSPROEKT Group has been repeatedly involved in improving the investment activity, concession agreements and PPPs legislation in the Russian Federation, the Republic of Kazakhstan, the Kyrgyz Republic, the Republic of Belarus and the Republic of Moldova.



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